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EXECUTIVE OFFICE OF THE PRESIDENT OFFICE OF MANAGEMENT AND BUDGET WASHINGTON, D.C. 20503

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November 12, 1986

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MEMORANDUM FOR HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

FROM:

James Aller III

SUBJECT:

Y 1987 And Targets and Employee Incentives for Contacting Out

OMB Circular A-76 seeks to reduce the cost of Federallyoperated commercial activities through cost comparisons with
the private sector and in-house efficiency reviews; it is an
important component of the President's management improvement
program: Reform '88. During this Administration, it has
produced savings of 30,000 FTEs and \$500 million annually.
However, it is clear that more can be done. Accordingly, the
Administration has set a Government-wide goal to review an
additional 47,000 FTEs in FY 1987. Each of you has been given
a portion of that goal, and the associated savings have been
incorporated into the FY 1987 budgets. We are committed to
the aggressive implementation of the Circular, and fully expect
each agency to meet or exceed its goals.

However, we are mindful of the possible effects cost comparisons may have on Federal employees. The President's Council on Management Improvement (PCMI) has identified a variety of imaginative and constructive incentives to minimize these effects and to assist you in achieving your goal. They can be grouped into five major categories:

- employee-owned businesses. Agencies would encourage employees to form their own businesses and take over their former Government jobs as private contractors. Former employees could share in the benefits of privatization through stock ownership and increased control over their own destinies.
- Retirement and pay policy changes. Several changes were identified to make the retirement system more portable. They include such options as paying interest on the employee contribution; providing inflation protection to retirement checks; and crediting social security quarters to employees who leave the retirement system and transferring the employing agencies' contributions from CSRS to the Social Security Trust Fund. Granting severance pay to employees hired by the contractor was also considered.

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candidate by November 28, 1986. We will review your submissions and select the pilot projects from among them. Once the pilot projects are selected, they will be incorporated into the FY 1987 Management Improvement Plans.

PCMI members and A-76 managers have been briefed on these incentives and the proposed test. If your agency has additional questions, Ms. Frances P. Clark, who can be reached at 395-5017, is available to assist.

Attachment

Attachment

EMPLOYEE INCENTIVES PILOT PROJECTS INFORMATION SHEET

1.	Type of Pilot Project: Employee-owned business Incentives FED CO-OP
2.	Name of Activity/Function
3.	Name of Person to Contact
4.	Location of Activity/Function.
5.	Brief description of Activity/Function.
6.	Annual budget. (\$ value) One-year funds Multi-year funds
7.	Number of authorized FTE
8.	Union representation. (if represented by union identify which union)
9.	Capital assets: Real(\$ value) Personal _(\$ value) Total(\$ value)
10.	Employees informed and/or supportive
11.	Earliest start date.